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No. 394

In The

SUPREME COURT OF THE UNITED STATES

October Term, 1970

MINK-DAYTON, INC.,
Petitioner,

v.

NATIONAL LABOR RELATIONS BOARD,
Respondent.

PETITION FOR A WRIT OF CERTIORARI TO THE UNITED STATES COURT OF APPEALS FOR THE SIXTH CIRCUIT

DEAN E. DENLINGER
RICHARD A. DuROSE
SMITH & SCHNACKE
390 Talbott Tower
Dayton, Ohio 45402
Counsel for Petitioner

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NATIONAL LABOR RELATIONS BOARD,

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PETITION FOR A WRIT OF CERTIORARI TO THE UNITED STATES COURT OF APPEALS FOR THE SIXTH CIRCUIT

The petitioner, Mink-Dayton, Inc., respectfully prays that a Writ of Certiorari issue to review the judgment and opinion of the United States Court of Appeals for the Sixth Circuit entered in this proceeding on April 20, 1970.

OPINION BELOW

The opinion of the Court of Appeals, not yet reported, appears in the Appendix to this petition.

JURISDICTION

The judgment of the Court of Appeals for the Sixth Circuit was entered into April 20, 1970, and this petition for certiorari is filed within 90 days of that date. This Court's jurisdiction is invoked under 28 U.S.C. 1254(i).

QUESTIONS PRESENTED

1. Whether the National Labor Relations Board violated the principles of *N.L.R.B. v. Gissel Packing Company*, 395 U.S. 575 (1969), by considering as valid, union authorization cards which were improperly solicited?

2. Whether the Board's issuance of a bargaining order based on a claim for recognition made within twelve months of the certification of a valid election contravenes the policy of Section 9 (c) (3) of the National Labor Relations Act?

STATUTORY PROVISIONS INVOLVED

United States Code, Title 29 Section 158 & 159:

Section 8 (a) (5)

> It shall be an unfair labor practice for an employer — to refuse to bargain collectively with the representatives of his employees, subject to the provisions of Section 159 (a) of this title.

Section 9 (c) (3)

> No election shall be directed in any bargaining unit or any subdivision within which, in the preceding twelve-month period, a valid election shall have been held . . .

STATEMENT OF THE CASE

The National Labor Relations Board found that Mink-Dayton, Inc. (the Company) violated Sections 8 (a) (1) and (5) of the National Labor Relations Act, as amended (61 Stat. 136, 73 Stat. 519, 29 U.S.C. Section 151 et seq.), by threatening employees concerning their union activities and by refusing to recognize and bargain with Sheet Metal Workers International Association Local 224, AFL-CIO

(the Union). From 1961 through 1966, there were two card solicitation campaigns by the U.A.W., two by the I.U.E. and two by the Sheet Metal Workers Union (Respondent's Exhibits 1 through 24, A 491-492, 498-527). This resulted in three N.L.R.B. elections, each of which the Union lost. (A 6, 522-524). In the next to the last such campaign held in 1964-65, the Sheet Metal Workers stated in writing that "only" the N.L.R.B. would see the cards when submitted "for an election", and further stated: "Signing the card does not obligate you in any way." (RX 1, A 491-492, rejected A 137[1]). The campaign resulted in an election held February 5, 1965 which the Union lost. The N.L.R.B. certified the Union's loss on June 3, 1965. (A 3-4).

Seven months later the Union resumed its solicitations using the same solicitor (A 4, 76). The principal solicitor described his solicitations as "for an election . . . no other purpose, only for an election" (A 157).

The Union requested bargaining based on the alleged card majority on March 15, 1966, nine months from the date of the certification of the last election. The Board concluded that three statements made during an election campaign could be construed as threats even though the Company promised that "if the Union gets in, there will be no reprisal on the part of the Company and we will bargain in good faith." The Union thereafter lost the N.L.R.B. election by one vote. The Board set the election aside and ordered bargaining with the Union based on the cards. The Court of Appeals, on September 17, 1969, remanded the case to the Board for reconsideration of the bargaining order in light of this Court's decision in

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[1] This exhibit was rejected as immaterial by the trial examiner, but all parties stipulated as to the authenticity of the exhibit (A 136-137).

N.L.R.B. v. *Gissel Packing Company*, 395 U.S. 575 (1969),[2] a majority of the Court concluding that the union possessed valid authorization cards from a majority of the employees. On February 20, 1970, the Board issued a Supplemental Decision in which it reaffirmed its original bargaining order. On April 20, 1970, the court enforced the Board's bargaining order.[3]

REASONS FOR GRANTING THE WRIT

1. THE DECISION BELOW CONFLICTS WITH THIS COURT'S DECISION IN N.L.R.B. v. GISSEL PACKING COMPANY, 395 U.S. 575 (1969).

The Board's order to recognize and bargain with the Union is based on the finding that the Union possessed valid authorization cards from a majority of the Company's employees. In *N.L.R.B.* v. *Gissel Packing Company*, 395 U.S. 575, this Court approved the use of valid authorization cards pursuant to the rule announced in *Cumberland Shoe Corp.*, 144 N.L.R.B. 1268 (1964). *Gissel, supra* at 606. Under the Board's customary approach, a bargaining order may issue based upon a union's request for recognition supported by cards signed by a majority of the employees. Id., at 591. "A bargaining order will

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[2] *N.L.R.B.* v. *Mink-Dayton, Inc.*, 416 F.2d 327 (1969), Senior Circuit Judge McAllister dissenting.

[3] The court's decision with respect to the validity of the authorization cards had no adverse legal effect on the Company until it was ordered to bargain on April 20, 1970. This petition is therefore timely with respect to that issue. *Federal Trade Commission* v. *Colgate-Palmolive Co.*, 380 U.S. 374, 378-384 (1964).

not issue, of course, if the union obtained cards through misrepresentation . . . ". Id., at 592. Under the *Cumberland Shoe* approach, authorization cards will not be counted if the employee is told that their only purpose is to obtain an election. Id., at 584. In *General Steel*, one of the cases consolidated and decided with *Gissel*, the Court pointed out that "the trial examiner's findings . . . represent the limits of the Cumberland rule's application". Id., at 608. In *General Steel* cards were solicited on the basis (1) that the card would be used to obtain an election, (2) that the employee could vote either way even though he had signed the card, and (3) that the card would be kept secret and would be submitted only to the Board, were declared valid. In this case all of the factors which raised the question of validity in *General Steel* are present, and in addition, there are several other factors.

Between 1961-65, the five years prior to the Union's campaign in this case, labor organizations conducted repeated organizing campaigns among the Company's employees. As the result of some of these organizational attempts the Board conducted three representation elections. In several of the campaigns oral or written assurances were given the employees that the cards would be used only for the purpose of obtaining an election. (A 359, 498-501). In 1964 the Union involved in this case solicited cards by letter, stating, "Enclosed is an authorization card which will be treated as *strictly confidential*. Not one of the employees at your plant or any one from the Company will ever know who signs the card. The only people who will see this card are myself, and the National Labor Relations Board representative, when we submit these signed cards as evidence showing your desire for an election to be held in your plant to determine that you want a union to represent you. Signing the card does not obligate you

in any way." (RX 1, A 491-92, rejected A 137)[4] In 1965 this same union solicited cards by letter emphasizing that, "It's a secret!" when an employee signs an authorization card. (RX 3, A 495).

During the 1966 campaign each of the Union's solicitors offered one reason to employees for executing authorization cards, to obtain an election. The Union did not indicate that the statements published in years past were not applicable to the 1966 campaign. The Union used employee Lawrence Pack as its primary card solicitor in the election campaigns in 1964, 1965, and 1966. During the 1966 campaign solicitor Lawrence Pack testified that as he handed out the cards he stated, "This is for an election." When asked whether any further reasons were given, Pack testified, "No, only for an election." Solicitor Jesse Newsome testified as to his solicitations that he told employees, "We have to have an election." Solicitor Granville Prince testified that he told employees, "You would have to vote first and if it gets in, it gets in, and if it didn't, it didn't."

Thus, here there are several factors which bring this case beyond the facts of *General Steel*. There is a history of repeated — almost continuous — previous union campaigns during the period 1961-65, in which cards were solicited by this same and other unions on the basis that they would only be used for an election. The union in no way disavowed those prior solicitations. This court cautioned that the solicitations in *General Steel* "represent the limits as to which solicitations would be permitted."

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[4] Company's exhibits 1, 2, 3, and 4 (RX 1, 2, 3, and 4) discussed in this section, were rejected as immaterial by the trial examiner although the General Counsel and Union counsel stipulated as to their authenticity. (A 136-37). The Company excepted to this ruling and here again urges their materiality.

395 U.S. at 608. The solicitations there proved that the card would be used to obtain an election, that an employee could vote either way, that the card would be kept secret. Here those limits were exceeded because the employees in addition were told in the immediately preceding campaign that the card "does not obligate you in any way" in literature distributed by the same union, and this clear assurance was never withdrawn in any way. Moreover, the assurances by the principal card solicitor went far beyond those approved in *General Steel* as just set forth above.

Senior Circuit Judge McAllister, who dissented in the decision below, analyzed the evidence in the record as follows:

> "The Trial Examiner found as a fact that: 'Union Representative . . . credibly testified that the cards for each of these employees were submitted to him on or shortly after the date indicated on the cards themselves by the employees who were soliciting the cards among the employees, as their part in the Union's organizing campaign. These solicitors, Employees Pack, Jesse Newsome, and Prince, each credibly testified, as did . . ., that the cards were procured upon their assurance to the employees that the purpose was to authorize the Union to represent them.'"
>
> "This finding is completely without foundation in the evidence and is explicitly contradicted by these employee solicitors for the union."
>
> "The conclusive proof that the cards were procured from the employees upon the representation and assurance that they were to be used only to secure an election, and not for the purpose of constituting the union as their bargaining agent, is found in the testimony of . . . the business agent of the union, and those who solicited the employees to sign the cards." (Footnote omitted.)

He concluded:

> "Here, the evidence by the Board's own witnesses clearly discloses that the printed language on the cards was 'deliberately and clearly cancelled by a union adherent with words calculated to direct the signer to disregard and forget the language above his signature.' *N.L.R.B.* v. *Gissel, supra.*"

This Court has agreed "with the Board's own warnings" in *Levi Strauss & Co.*, 172 N.L.R.B. No. 57, 68 LRRM 1338, 1341, and n. 7 (1968), "against a too easy mechanical application of the Cumberland rule". *Gissel, supra* at 607-608. It is not the "use or non-use of certain key or 'magic' words that is controlling, but whether or not the totality of circumstances surrounding the card solicitation is such as to add up to an insurance to the card signer that his card will be used for no purpose other than to help get an election". Id., at n. 27, quoting *Levi Strauss & Co., supra.* Here, the Board has failed to heed its own warnings and has sought to apply a test which, in its practical application, requires the use of magic words. It is important to note that the Board made its determination as to the authorization cards prior to the time that either the *Gissel* case or the *Levi Strauss* case were decided. The facts of this case indicate that the one and only purpose given for the execution of the cards was the securing of an election. The statements of the solicitors indicate they understood and believed themselves, that the cards were to obtain an election. The words used would lead any person to believe that the card was only to be used for an election. The record in this matter substantiates the Company's position that the cards were solicited on the representation that they were to be used solely for the purpose of an election when the totality of circumstances is considered.

The Company is not requesting that this Court review findings of fact or evidentiary questions which were presented below. It is asking that the Court review the misapplication of the legal principles enunciated by the *Gissel* decision to the uncontroverted and stipulated facts of this case.

2. THE BOARD'S BARGAINING ORDER IS INVALID BECAUSE IT IS BASED ON A DEMAND MADE WITHIN TWELVE MONTHS OF THE CERTIFICATION OF A PRIOR ELECTION.

The National Labor Relations Act at Section 9 (c) (3) provides for a period of repose between election campaigns. In pertinent part it states:

> "No election shall be directed in any bargaining unit or any subdivision within which, in the preceding twelve-month period, a valid election shall have been held."

Congress, in adding this provision in the Taft-Hartley Act in 1947, attempted to give an employer the privilege of refusing to recognize any labor organization for the same period of time that all labor organizations, as well as the employer were denied the right of election. As Senator Taft, the bill's sponsor, testified, the purpose of Section 9 (c) (3) of the Act was to eliminate the "constant stirring up of excitement"[5] caused by continual election campaigns.

Here, the Company contends Section 9 (c) (3) of the Act acts to excuse the Company from bargaining with any union for a twelve month period from date of the certification of a valid election. The results of the February 5,

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[5] 93 Cong. Rec. 3950, at 3953.

1965, representation election were not certified by the Board until June 3, 1965. Only eight months later, on February 8, 1966, the Union claimed majority status and requested bargaining. The Company refused. The Board concluded that the Union did not in fact represent a majority on that date. On March 15, 1966, still only nine months after the certification, a Union representative again requested bargaining rights. The Board concluded that the Union did have a valid majority at that time, and concluded the Company should have begun bargaining immediately. It ordered the Company to cease refusing to bargain and to recognize the Union.

The Board has concluded that Section 9 (c) (3) of the Act applies only to a prohibition of *elections* and permits bargaining orders within the twelve-month period. The Seventh Circuit, by a divided court, agrees. *Conren, Inc.* v. *N.L.R.B.*, 368 F.2d 173 (1966). The court below in this case did not comment on the issue, although it was raised in the Company's brief. The Fourth Circuit, in *N.L.R.B.* v. *S.S. Logan Packing Company*, 386 F.2d 562, 569 (1967), specifically disapproved *Conren* as being inconsistent with Section 9 (c) (3) of the Act.

Judge Kiley, in his dissent in *Conren* and the court in *Logan Packing* have taken the correct approach. Section 9 (c) (3) was designed to allow both labor organizations and employers an opportunity to get back to "normal" for a period of time after an election. As Judge Kiley stated in the dissenting opinion in *Conren*, "In this case the union's soliciting of cards within a year of the valid election is as disruptive of industrial peace as a second election." The Congressional intent is completely frustrated when an employer is ordered to recognize a union within that year of repose. *Brooks* v. *N.L.R.B.*, 348 U.S. 96, 100, 104 (1954).

When a union is unsuccessful, the Board considers the 12-month period to run from the date of the election, regardless of the date of certification. *Vickers, Incorporated,* 124 N.L.R.B. 1051 (1959). Under standard Board procedures, a certification issues to the winning labor organization after all objections and other procedural matters have been disposed of, and the election is considered valid. Likewise, if the union is unsuccessful, a certification of results is issued. The length of time between the election and the issuance of the certification depends upon the length of time spent investigating objections to the election. If no objections are filed, the certification will be mailed by the Board one week after the election.[6]

However, when a union has been successful in a representation election, the Board takes the position that Section 9 (c) (3) of the Act bars a de-certification election by employees or a "raiding" election by a rival union for 12 months from the date of the *certification. Centr-O-Cast & Engineering Company,* 100 N.L.R.B. 1507 (1952). As stated above, the certification date is disregarded in the computation if the union loses.

In interpreting Section 8 (b) (7) (B) of the Act,[7] which is worded almost identically to Section 9 (c) (3) of the Act, the Board has concluded that the 12-month period runs from the date of certification of the election. *Retail Store Employees, Local 692 (Irvins, Inc.),* 134 N.L.R.B. 686 (1961).

By permitting unions to seek recognition through election or voluntary recognition within 12 months of the

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[6] See Section 102.69(a) and (b), and 102, 114(a) of the Board's Rules and Regulations, Series 8, as amended.

[7] This section prohibits unions from picketing to gain recognition "where within the preceding twelve months a valid election under 9(c) of this Act has been conducted . . .".

certification of election, the Board is disregarding the intention of Congress in enacting Section 9 (c) (3) of the Act. It encourages unions to keep employees "stirred up" by filing objections to elections and thus prolonging the union campaign. The Board has often held that employers by granting wage increases after an election may be in violation of the Act should the election not be certified as valid at a later date. *General Electric Co., Battery Products,* 163 N.L.R.B. 198 (1967). Thus, the Board considers the twelve-month respite to begin with the certification in all instances except where the union has been unsuccessful and is seeking recognition through an election or otherwise. The term "valid election" implies that it has been certified as valid and this complies with the Board's own reasoning in the *Irvins* case.

It is submitted that the Board's issuance of a bargaining order within twelve months of the certification of a valid election is in violation of Section 9 (c) (3) of the Act as the court in *Logan Packing* concluded. Accordingly, a writ of certiorari should be issued to resolve the conflict between the Circuits in this matter.

CONCLUSION

For these reasons, a Writ of Certiorari should issue to review the judgment and opinion of the Sixth Circuit.

Respectfully submitted,

DEAN E. DENLINGER
RICHARD A. DuROSE
SMITH & SCHNACKE
390 Talbott Tower
Dayton, Ohio 45402
Counsel for Petitioner

APPENDIX

UNITED STATES COURT OF APPEALS
For The Sixth Circuit

No. 18,605

NATIONAL LABOR RELATIONS BOARD,
Petitioner,

vs.

MINK-DAYTON, INC.,
Respondent.

ORDER

(Filed April 20, 1970)

BEFORE: EDWARDS and McCREE, Circuit Judges, and McALLISTER, Senior Circuit Judge.

The National Labor Relations Board has filed a motion seeking enforcement of its order requiring respondent to bargain with the union upon request. In an earlier decision we affirmed the Board's finding that respondent had violated section 8(a)(1) by threatening its employees with economic reprisals if they chose to be represented by the union, but we remanded the case to the Board for further consideration of its remedial bargaining order in light of the Supreme Court's decision in *NLRB* v. *Gissel Packing Co.*, 395 U.S. 575 (1969). *NLRB* v. *Mink-Dayton, Inc.*, 416 F.2d 327 (6th Cir. 1969).

The Board, after considering the standard enunciated

in *Gissel Packing*, reaffirmed its decision to issue a bargaining order. 181 NLRB No. 40 (1970). It concluded that respondent's unfair labor practices "were sufficiently serious and extensive as to make it unlikely that the lingering effects of the unlawful conduct could be neutralized by resort to conventional remedies," and that a bargaining order was necessary to protect the rights of the employees.

In *Gissel Packing*, the Supreme Court made it clear that the Board, not the courts, generally should decide what remedy is necessary to correct the coercive effects of a company's unfair labor practices. In discussing the question of eliminating undue influences upon employees, the Court stated:

> It is for the Board and not the courts, however, to make that determination, based on its expert estimate as to the effects on the election process of unfair labor practices of varying intensity. In fashioning its remedies under the broad provisions of § 10 (c) of the Act (29 U.S.C. § 160 (c)), the Board draws on a fund of knowledge and expertise all its own, and its choice of remedy must therefore be given special respect by reviewing courts . . . . '[I]t is usually better to minimize the opportunity for reviewing courts to substitute their discretion for that of the agency.' *Consolo* v. *FMC*, 383 U.S. 607, 621 (1966). 395 U.S. at 612 n. 32 (1969).

Pursuant to this direction to accord the Board's choice of remedy a "special respect", we have concluded that enforcement of the Board's order requiring respondent to bargain upon request should be granted. Moreover, we have concluded that the clear mandate of the Supreme Court makes it unnecessary to hear further oral argument in this case.

Accordingly, the Board's motion to enforce its bargaining order will be, and it hereby is, granted. Respondent's motion for further oral argument will be, and it hereby is, denied.

Entered by order of the court
/s/ CARL W. REUSS, Clerk

UNITED STATES COURT OF APPEALS
For The Sixth Circuit

No. 18,605

NATIONAL LABOR RELATIONS BOARD,
Petitioner,

vs.

MINK-DAYTON, INC.,
Respondent.

Petition for Enforcement of an Order of the National Labor Relations Board.

Decided and Filed September 17, 1969.

Before: EDWARDS, McCREE, Circuit Judges, and McALLISTER, Senior Circuit Judge.

McCREE, Circuit Judge. This case is before the court upon the petition of the National Labor Relations Board

for enforcement of its order against respondent. The Board's Decision and Order are reported at 166 NLRB No. 79 (1967).

Respondent, Mink-Dayton, Inc., is located in Dayton, Ohio and is engaged in the design and fabrication of metal products. Since 1961 it has been the object of at least four organizational campaigns conducted by three different unions. During 1961-62 the UAW[1] distributed literature and solicited signatures on authorization cards, but apparently failed to obtain enough cards to petition the Board for an election. Beginning in September, 1962, the IUE[2] solicited signatures on authorization cards and in December of that year it requested recognition, claiming to represent a majority of respondent's employees. Respondent refused to recognize the union and in an election held on January 31, 1963 the IUE was defeated by a vote of 61 to 24. In the fall of 1964 the Sheet Metal Workers International Association began distributing literature and by January 13, 1965 had requested recognition as the employees' bargaining representative. Once again respondent declined and suggested an election. The election was held on February 5, 1965 and the union was defeated by a vote of 33 to 27. Less than a year later the Sheet Metal Workers again inaugurated an organizational drive, and this last campaign spawned the present litigation.

On February 7, 1966 the union sent respondent a telegram in which it claimed to represent a majority of the company's employees and requested recognition for the purpose of engaging in collective bargaining. The company president responded the same day and, citing past experience with requests for recognition based on authori-

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[1] United Automobile, Aircraft and Agricultural Implement Workers of America.

[2] International Union of Electrical, Radio and Machine Workers.

zation cards, declined to recognize the union. One week later the union filed a petition for an election with the Board. The hearing on the petition was held on March 15, 1966 and a Direction of Election was issued by the Regional Director. Prior to the hearing, a union representative mentioned to respondent's president the union's desire to negotiate, but apparently received no immediate response.[3]

The election was held on May 13, 1966 after a spirited campaign and the union was defeated by a vote of 39 to 38. Thereupon, the union filed unfair labor practice charges with the Board, in which it alleged violations by the company of Sections 8 (a) (1) and 8 (a) (5) of the National Labor Relations Act as amended, 29 U.S.C. §§ 158 (a) (1) and 158 (a) (5).

The Board, which adopted the findings and conclusions of the Trial Examiner, found that on February 7, the date of the union's first demand for recognition, the union possessed only 44 valid authorization cards for a unit consisting of 89 employees. However, the Board also found that the remarks of the union representative prior to the hearing on March 15 constituted another request for recognition, and that at this date the union had obtained 52 valid authorization cards. The Board concluded that the company's refusal to recognize the union on this latter date[4] was not motivated by a good faith doubt with regard to the union's majority status but rather by a desire to gain time within which to thwart the union's organizational efforts, and that the company's action therefore constituted a violation of Section 8 (a) (5). In addition, the Board found that the company had engaged in various

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[3] During the course of the hearing the company made it clear that it still declined to recognize the union.

[4] *See* note 3, *supra.*

practices during the election campaign that violated Section 8 (a) (1). The Board ordered the company to cease and desist from the unfair labor practices, to bargain with the union upon request, and to post appropriate notices.

The Section 8 (a) (1) violations engaged in by the company consisted primarily of thinly veiled threats that unionization would result in the curtailment of existing benefits, the postponement of future benefits and the creation of more restrictive working conditions. The company contends that the statements in question were merely predictions of the economic consequences of unionization and therefore protected by Section 8 (c).[5] We find, however, substantial evidence in the record considered as a whole to support the Board's conclusion that these statements contained suggestions of economic reprisals on the part of the company and were more than mere predictions. In deciding whether statements are entitled to the protective cloak of Section 8 (c) we:

> "must take into account the economic dependence of the employees on their employers, and the necessary tendency of the former, because of that relationship, to pick up intended implications of the latter that might be more readily dismissed by a more disinterested ear." *N.L.R.B.* v. *Gissel Packing Co., Inc., et al.*, 37 U.S.L.W. 4536, 4548 (U.S. June 16, 1969).

The more difficult issue concerns the Board's finding of a Section 8 (a) (5) violation and issuance of a bargaining order. Initially, the company objects to the Board's ruling that the union representative's statements prior to the March 15 hearing constiuted a request for recognition.

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[5] Section 8(c) of the NLRA as amended, 29 U.S.C. § 158(c), provides: "The expressing of any views, argument, or opinion, . . . shall not constitute or be evidence of an unfair labor practice . . . if such expression contains no threat of reprisal . . . ."

A review of the record, however, discloses substantial evidence to support the Board's finding that the representative adequately conveyed to the company president the union's desire to negotiate as the employees' bargaining agent. Moreover, there is also substantial evidence to support the Board's finding that at the time of this request for recognition the union possessed valid authorization cards from a majority of the employees.

Accordingly, the decisive issue is whether the company still could refuse to accede to the union's request for recognition as of March 15. The Board decided this question prior to the Supreme Court's ruling in *N.L.R.B.* v. *Gissel Packing Co., Inc., et al.*, 37 U.S.L.W. 4536 (U.S. June 16, 1969), and its determination that the refusal was unlawful was based on a finding that the company's action was not motivated by a good faith doubt of the union's majority status but rather by a desire to gain time within which to undermine the union's support. In *Gissel Packing*, however, the Supreme Court decided that an employer's subjective motivation in rejecting a request for recognition is "largely irrelevant." The important inquiry in determining the legality of a refusal to bargain is whether the employer has committed serious unfair labor practices which tend "to undermine majority strength and impede the election process." 37 U.S.L.W. at 4547. If the employer's violations are such that the "possibility of erasing the effects . . . and of ensuring a fair election (or a fair rerun) by the use of traditional remedies, though present, is slight," the finding of a Section 8(a)(5) violation and issuance of a bargaining order are justified. *Id.* at 4547. On the other hand, there is "no *per se* rule that the commission of *any* unfair practice will automatically result in a Section 8(a)(5) violation and the issuance of a bargaining order." *Id.* at 4547 (emphasis added).

We cannot be certain that the Section 8 (a) (1) violations committed here are the type that would be likely to preclude the holding of a fair rerun election and therefore support a finding of an unlawful refusal to bargain and the issuance of a bargaining order. We therefore remand this case to the Board for reconsideration and further findings in light of *Gissel Packing*.

The Board's order with respect to the violations of Section 8 (a) (1) is enforced and the case is remanded for further consideration of the alleged violation of Section 8 (a) (5).

McALLISTER, Senior Circuit Judge, dissenting. From a review of the record, it appears to me that there was no violation by the company of Section 8 (a) (1) or of Section 8 (a) (5) of the Act, in engaging in unlawful practices during the election campaign.

This case arises out of the claim of the union, Sheet Metal Workers International Association, Local 224, AFL-CIO, that it had "representation" cards of a majority of the company's employees, and that the refusal of the company to bargain with the union as the representative of the employees on the basis of such "representation" cards constituted an unfair labor practice under Sections 8 (a) (1) and 8 (a) (5) of the Act.

In three elections in three years for a bargaining agent, the company had prevailed. Subsequent to the last election, the union, after losing, filed an unfair labor practice charge based on the company's alleged unlawful conduct during the last election campaign, maintaining that prior to the election, the company refused to recognize the union which alleged it had "representation" cards of a majority of the company's employees and, therefore, was entitled to be recognized as the collective bargaining agent.

In large part, this controversy arises out of the Board's recognition of the "representation" cards, which were claimed to represent a majority of the employees and, therefore, required the company to recognize such "representation" cards as constituting the union as bargaining agent, instead of ascertaining the bargaining agent by a secret election.

In *N.L.R.B.* v. *Gissel Packing Company, Inc.*, 398 F.2d 336 (C.A. 4), the court held that authorization cards are such unreliable indicators of the desires of the employees that an employer confronted with a demand for recognition based solely upon them is justified in withholding recognition pending the result of a certification election. As sustaining the foregoing rule, see *N.L.R.B.* v. *Heck's, Inc.*, 398 F.2d 337 (C.A. 4) and *General Steel Products, Inc.* v. *N.L.R.B.*, 398 F.2d 339 (C.A. 4).

In *Schwartzenbach-Huber Company* v. *N.L.R.B.*, 408 F.2d 236, 249, 250 (1969) (C.A. 2), Judge Medina, speaking for the court, forcefully voiced its views on representation cards in the following language:

> "This 'representation' card' business is an abomination. As presently administered it is a pro-Union device that serves no other purpose than to afford a method by which elections can be by-passed and the Union ushered in without giving the employees individually or collectively any voice in the matter. And this is accomplished by the invention of new *per se* rules of evidence and new standards by which the proofs are to be evaluated, that fly in the face of common sense and elementary concepts of justice and fair play.
>
> "The very keystone of the Act is Section 7.
>
> "Rights of Employees
>
> "Sec. 7. Employees shall have the right to self-organization, to form, join, or assist labor organi-

> zations, to bargain collectively through representatives of their own choosing, and to engage in other concerted activities for the purpose of collective bargaining or other mutual aid or protection, and shall also have the right to refrain from any or all of such activities except to the extent that such right may be affected by an agreement requiring membership in a labor organization as a condition of employment as authorized in section 8 (a) (3).
>
> "The invention and implementation of a scheme by which employees can be befuddled into thinking they are asking for a free election at which each can cast a secret ballot either for or against the Union, whereas they are in fact held to be signing away this very right without knowing they are doing so, seem to us to be a clear violation of Section 7. By the same token, the bargaining order in this case nullifies the beneficient purposes of the Act and in no possible way can be said to effectuate the purposes of the Act. The forgotten man seems to have been the employee who was one of those who comprised the unit of production and maintenance workers in the Company's Juniata Plant."

However, the Supreme Court, in the consolidated cases of *N.L.R.B.* v. *Gissel-Packing Company*, *N.L.R.B.* v. *Heck's, Inc.* and *General Steel Products, Inc.* v. *N.L.R.B.*, 394 U.S. 901, 914, decided June 16, 1969, reversed the ruling of the Court of Appeals for the Fourth Circuit, which had held that the companies involved were not obliged to deal with unions on the basis of authorization cards. An employer, accordingly, confronted with a demand for recognition, as a bargaining agent, based on authorization cards signed by a majority of the employees of an appropriate unit for bargaining, is not justified in withholding such recognition on the ground that there has not been an

election, and a bargaining agent thereafter certified as a result thereof.

We then come to the discussion of Section 8 (c) of the Act, since it is that provision of the law that here determines whether the company violated the provisions of the National Labor Relations Act by making thinly-veiled threats:

> "The expressing of any views, argument, or opinion, of the dissemination thereof, whether in written, printed, graphic, or visual form, shall not constitute or be evidence of an unfair labor practice under any of the provisions of this Act, if such expression contains no threats of reprisal or force or promise of benefit."

The Board held that the alleged Section 8 (a) (1) violation, engaged in by the company, consisted primarily of threats of economic reprisals if the union won the election; and, in the accompanying opinion, it is stated that there is substantial evidence in the record as a whole to support the Board's finding that the statements made by company officials were thinly-veiled threats and, therefore, violative of Section 8 (a) (1).

What were these statements? Did they consist of threats of economic reprisals, and were they "thinly-veiled threats" violative of Section 8 (a) (1)? The so-called thinly-veiled threats are of different provenance: (1) the statement of a foreman, Wesley Bryant, to an employee, Brown Gwin, and (2) statements made in the course of a speech by the president of the company, Mr. Vincent Materese, to the employees a little more than twenty-four hours before the election, and in a letter which Mr. Materese sent to every employee a day or two before the election.

We discuss, then, the two different grounds upon which the statements relied upon by the Board which it is claimed show threat of reprisal, or force, or promise of benefit.

First, the statement of foreman Wesley Bryant. All of foreman Wesley Bryant's statements were made to a single employee, Brown Gwin. The first time Bryant and Gwin discussed the question of the union, Gwin told Bryant that he was opposed to the union although he had signed the representation card. Obviously, foreman Bryant felt that he and Gwin were on the same side of the controversy because afterward Bryant frequently talked about his views of the union to Gwin, and to Gwin alone. How can it be said that any statement of foreman Bryant to Gwin was an expression containing a threat of reprisal, or force on the part of the company against Gwin, when Gwin gave Bryant to understand that Gwin, himself, opposed the union and that they both entertained the same views. Bryant testified that he never said anything in the way of a threat of reprisal or force to Gwin, and answered his questions only after Gwin had previously told him that he opposed the union — and this should be considered in the light of the fact that no one claimed that Bryant ever spoke to any other employee on union matters. Moreover, Gwin, after stating that, on a certain occasion, he had no complaint against the company because of its failure to grant him a raise of a nickel a month, testified:

> "Q. But as far as you knew as far as you had told the company you were against the union, is that correct?
>
> A. Yes.
>
> Q. Why did you tell them that?
>
> A. Well, Mr. Bruner, he asked me once — I said — Well, my wife works. She brings home 65, $70. I said — I bring that much home, and we make pretty good. I said, I am not interested in it because I can't see paying the $4 mostly to see what he was going to say.

Q. Were you trying to see what you could make him say?

A. What he was going to talk about. He always come to me and talked."

Mr. Bruner had said nothing to Gwin, favorably or unfavorably, about the union, either before Gwin's statement that he opposed the union, or afterward. This is undisputed.

The foregoing shows that, on the one occasion when Gwin engaged in conversation with a representative of the company, and on the other occasion when he engaged in conversation with a foreman of the company, he unqualifiedly told them that he was against the union.

From the foregoing there can be no basis for holding that Bryant's statement to Gwin constituted any expression containing a threat of reprisal, or force, or promise of benefit on the part of Bryant or the company and, accordingly, does not violate Section 8 (a) (1) of the Act.

We proceed, then, to the claim that through the speech of Mr. Materese, the president of the company, and his letter to all the employees, the company violated Section 8 (a) (1) of the Act. We find no expression from the president of the company in his speech to the employees or in his letter to them of any threat of reprisal, or force, or promise of benefit; and, if his speech and letter do not contain any threats of reprisal, or force, or promise of benefit, the speech and letter are justified under Section 8 (c) of the Act heretofore mentioned.

Cases in which it is claimed that the company has expressed views, arguments, or opinions constituting an unfair labor practice because they contain threats of reprisal, or force, or promise of benefit "are to be considered 'against the background of a profound * * * commitment to the principle that debate * * * *should be uninhibited,*

robust, and wide-open, and that it may well include vehement, caustic, and sometimes unpleasantly sharp attacks.'" Linn v. *Plant Guard Workers*, 383 U. S. 53, 62. (Emphasis supplied.)

The statements of the company, of which the union complains are, as instances, shown in the margin.[1]

We see, in these instances, manifested no intention to interfere with the employees' rights to decide the election free from coercion. In *Schwarzenbach-Huber Com-*

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[1] President Matecse's letter to the employees stated:

"We *were* making great progress on the Pension Plan — spending hours with your Shop Committee and insurance companies, working out the best type of plan for you. Unfortunately, because of present union activities and legal restrictions imposed because of them, further work and discussions have been dropped."

"STRAIGHT TALK

about your future at Mink-Dayton: ° ° °

"WHAT CAN THE UNION GET YOU THAT YOU DO NOT ALREADY HAVE, OR CAN GET FOR YOURSELF?

"Everyone got across-the-Board increases during the past year. *Everyone* got merit increases. With the Union, merit increases would go out the window. And you'd have to negotiate thru [sic] the Union *for all* other increases. ° ° °

"We were well on the way with a fine pension plan to be developed to meet your individual needs. But union activities forced us to drop all discussions. ° ° °

"WHAT YOU WILL SURELY LOSE SHOULD THE UNION TAKE OVER.

"You'll lose your right to complete a full day's work when there's nothing to do in the rigid job classification which the Union sets up for you.

"Should the Union get in, you may also be threatened periodically with crippling strikes — long periods during which you'll get no pay at all, when customers may go elsewhere . . . . ° ° °

"Should the Union get in, you'll be held in a straightjacket by a long involved legal contract. There will be no 'ifs' or 'buts'. You'll have to live up to a contract which fixes your wages, your job classification, the exact way which you move and turn. There's no flexibility and no place for reason and individual consideration in a legal document such as *you'll have to sign* — just to be able to pay dues."

pany v. *N.L.R.B., supra,* the president of the company said in a speech to the employees:

> "A group of hotheads among you has now decided to exploit a situation which for over a year has been highly explosive. This group tells you that by joining the TWUA you will be getting better earnings, better working conditions, better benefits and, of course, job security!
>
> "With 20 years of this business and numerous union elections (3 of them right in Juniata) under my belt, I know all this to be empty promises. *It has long been Company policy to pay at Juniata as well or better than our competitors.* If a raise, additional benefits, pensions, or whatever are truly in the cards, then you will get them! For this you need no TWUA, no $60.00 a year deducted from your pay-check. What you will not get and what the TWUA cannot get for you are benefits that lead to excessive costs. *No company can survive selling its product at a loss,* and this is exactly what we have been doing these last 8 months.
>
> "No matter what the TWUA may promise you, the Juniata record is a darn good one. Compare your wages, your holidays, your benefits, to industry figures, *to those in our own Front Royal mill for that matter!* Look at Juniata's 20-year record of around-the-clock employment. And the TWUA? *Why isn't there a single major textile operation left in the northeastern states?* Is that the kind of job security the union keeps talking about?
>
> "Why is it that today virtually all our competition is located in the South? Simple enough! The mills down there feel safe from the bickering, dissention and unreasonable demands that come with the TWUA. *Remember Altoona Rayon?* * * *
>
> "Many of you have known me for a long time. I have always been partial to this Juniata mill. I have never wilfully misled you. I am convinced that the

> Company record justifies your confidence. Now, as in the past, I firmly believe you have *absolutely nothing to gain* by voting in the union."

The court, in *Schwarzenbach-Huber Company* v. *N.L.R.B., supra,* said, in reference to the above statements:

> "The employees knew, as does everybody else, that union demands often cause increased costs which render it difficult or impossible for management to continue operating an enterprise that is already losing money."

More to the point, in the instant case the Trial Examiner concluded that both "Materese's letter and his speech show them to be *estimates* of what will occur if and when the employees select the union." (Emphasis supplied.)

Are such personal views, assuredly personal *estimates* — and so found to be — interference with the employees' rights to select the union free from coercion? Obviously not.

The Materese statement, of which so much is made, that if the union were selected by the employees "you can't go upstairs [to the office] and borrow 25 bucks without interest . . .," is not a coercive threat. The employees were never entitled, by right, to borrow money from the company without interest. Such a practice was indulged in only through the good will of the company. And if, after a union was selected, the company continued to lend money without interest to the employees — or some of them — such a practice could certainly be considered an unfair labor practice against the union in any future election.

Mr. Materese's statements and letters to the employees cannot be held to be interference, restriction, or coercion

of the employees on the part of the company. Everyone presumably knew that the statements were true. If the company had continued to spend hours with the shop committee to work out the *best* plan for the employees, during the period leading up to the election, the company could well have been accused by the union of promising benefits to the employees which would constitute the basis of an unfair labor practice brought by the union. Moreover, the further caution of Mr. Materese that the selection of the union would mean rigid job classifications was, as far as the record goes, true in this case as it has been in so many other N.L.R.B. cases. Additional statements that the company had to give up the pension plan until this thing blows over; that the union negotiators would find out how much they could squeeze out of a stone, and they'll get as much as they can squeeze and no more; and that there are no job transfers in a union shop — none of these statements can be held to violate Section 8 (c) of the Act, being as they are, either true statements, or uninhibited, robust, and wide-open arguments, including vehement, caustic, and unpleasantly sharp attacks.

Did the expression of the company's president of any views, argument, or opinion, or the dissemination thereof in written, printed, graphic, or visual form, contain any threat of reprisal, or force, or promise of benefit? We are of the opinion that clearly they did not; and the Trial Examiner's conclusion that these statements were only estimates "of what will occur if and when the employees select the union" entirely substantiates this view that they did not contain any threat of reprisal, or force, or promise of benefit.

Can any of the statements of Mr. Materese be considered more than uninhibited, robust, and wide-open debate, and do they include anything more than vehement, caustic, and

sometimes unpleasantly sharp attacks? If they do not, they are protected and unassailable under Section 8 (c) of the Act. We are of the opinion that such statements are so protected.

The Trial Examiner found that the letters sent out to the employees by the *union* contained vituperation and an assortment of language more suited to a back-alley fight when "it accused the employer of double-dealing, anti-unionism, and favoritism, interspersed with other invectives which President Materese claims was the provocation for the letter he wrote and the speech he gave. No point would be served by dignifying the union propaganda by reproduction here. It is sufficient merely to say that none of it justified Respondent in wallowing rhetorically on the same level."

All of the foregoing shows that the debate between the company and the union, in the language of Section 8 (a) of the Act included "caustic, vehement, and sometimes unpleasantly sharp attacks." But such statements by a respondent are protected by Section 8 (c).

President Materese's statements and letters, according to the Trial Examiner, were only "his estimates of what will occur if and when the employees select the union."

Moreover, Mr. Materese forcefully stated in his letter to all of the employees just before the election: "If the union gets in, there will be no reprisals on the part of the company, and we will bargain in good faith."

The whole case against the company for a violation of Section 8 (a) (1) of the Act rests upon the conclusion of the Board that the statements of Mr. Materese constituted "thinly veiled threats that the employees would suffer economic reprisals." The so-called threats of economic reprisals are so thinly veiled that they are invisible. In fact, they are non-existent.

In the prevailing opinion it is held that *N.L.R.B.* v. *Gissel*, and allied cases, 394 U.S. 901, 914 (decided June 16, 1969) justify the holding of the Board that respondent company violated Section 8 (a) (5) of the Act in refusing the union's request for recognition as collective bargaining agent when it was possessed of valid authorization cards from a majority of the employees. This holding is based on the ground, that, since an employer's subjective motivation in rejecting a request for collective bargaining is "largely irrelevant"; and the important inquiry in determining the legality of a refusal to bargain is whether the employer has committed serious unfair labor practices which tend "to undermine majority strength and impede the election process"; and because the possibility of erasing the effects and of ensuring a fair election by the use of traditional remedies, though present, is slight, the finding of a Section 8 (a) (5) violation and the issuance of a bargaining order are justified.

Let us resort to other portions of the language in *Gissel* which is less abstract and complicated, and which states the rule of that case equally well. It seems to me that *Gissel* is not controlling or relevant in the instant case. While, as remarked in the prevailing opinion in the instant case, "the Supreme Court decided that an employer's subjective motivation in rejecting a request for recognition is 'largely irrelevant,' " we are not faced with an employer's "subjective motivation" in this case. What the Supreme Court said in its opinion in *Gissel*, may, in certain aspects, be unclear. Nevertheless, it seems not to be unclear as far as it applies to the evidence in this case. Good faith doubt, apparently, may, under some circumstances, arise from subjective motivation; but if representatives of the union actually misrepresented the meaning and proposed use of the so-called representation cards, it follows that the

employer would have, not a subjective motivation but, an objective motivation in rejecting a request for recognition. The Supreme Court in *Gissel* stated:

> "In resolving the conflict among the circuits in favor of approving the Board's *Cumberland* rule, we think it sufficient to point out that employees should be bound by the clear language of what they sign unless that language is deliberately and clearly canceled by a union adherent with words calculated to direct the signer to disregard and forget the language above his signature. There is nothing inconsistent in handing an employee a card that says the signer authorizes the union to represent him and then telling him that the card will probably be used first to get an election."

That the language used in the cards was deliberately and clearly cancelled by union adherents with words calculated to direct the signer to disregard and forget the language above his signature appears from the evidence as hereafter outlined.

The Trial Examiner found as a fact that: "Union Representative Rodgers credibly testified that the cards for each of these employees[2] were submitted to him on or shortly after the date indicated on the cards themselves by the employees who were soliciting the cards among the employees, as their part in the Union's organizing campaign. These solicitors, Employees Pack, Jesse Newsome, and Prince, each credibly testified, as did Rodgers, that the cards were procured upon their assurance to the employees that the purpose was to authorize the Union to represent them."

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[2] R. D. Adams Jan. 31, R. N. Boggs Feb. 1, A. R. Herbst Feb. 2, W. H. Herbst Feb. 9, R. G. Masters Feb. 1, W. D. Rodgers Feb. 2, F. E. Viers Jan. 31.

This finding is completely without foundation in the evidence and is explicitly contradicted by these employee solicitors for the union.

The conclusive proof that the cards were procured from the employees upon the representation and assurance that they were to be used only to secure an election, and not for the purpose of constituting the union as their bargaining agent, is found in the testimony of Millard Rodgers, the business agent of the union, and those who solicited the employees to sign the cards. Rodgers testified that, at a meeting of the sheetmetal workers and roofers at the Optimists Club, he was approached by Lawrence Pack, an employee of respondent company, who asked if Rodgers would help get them a union at the Mink-Dayton Company. After this request, Rodgers met with Pack the following day and he gave Pack approximately 90 cards, and asked him to get them signed and bring them back to him "and we would go from there." Rodgers further testified that, to his knowledge, some other employees assisted Pack in distributing the cards, namely: Jesse Newsome, Granville Prince, Melvin Knob, and Robert Boggs. Melvin Knob was interrogated before the Trial Examiner as to whether, prior to his signing the card, he was told that the only purpose was to have an election. He testified that he didn't remember, "but I think it was common knowledge that there would be an election if there was a number of cards signed." Knob did not state who gave him the card; but he signed it and returned it to Lawrence Pack. Robert Boggs was not a witness. Rodgers may have mistaken this name for that of Keith Boggs, who was a witness, and who merely stated that he signed the card and gave it back to Jesse Newsome, or to Larry Pack.

Rodgers testified that he received back practically all of the cards from Lawrence Pack. He remembered only

one card that he received from anyone else, namely, one from Marion Sarver.

All of the foregoing proof, then, is to the effect that the union business agent, Rodgers, gave approximately 90 cards to Pack to distribute to the employees and that Jesse Newsome and Granville Prince assisted Pack, and Pack returned the signed cards to Rodgers. They were the only ones distributing the cards to the employees. The representation made to the employees as to the purpose for which the cards were to be used is to be found only in whatever representations Pack, Newsome, and Prince made to the employees.

Lawrence Pack testified that he told Mr. Kanak and Mr. Collier, employees of respondent company, "what the purpose of the card was." "I said this is for an election." He further testified that he told all employees whom he solicited to sign the cards that "it was for an election * * * only for an election. * * *

> "Q. Did you tell anyone, any other employee, what the purpose of the card was?
>
> A. If I did, it was for an election."

Employee Stover testified that Pack told him the *only* purpose of the card was to get an election.

Employee Newsome testified:

> "Q. Did you tell any of the employees what the cards were for?
>
> A. Well, maybe so, if they asked me, I told them it was for a Union to represent them, *but we had to have an* election before." (Emphasis supplied.)

Mr. Newsome also filed an affidavit with the Board stating that he told Employee Hayes, when he gave him his card to sign: "I told him that if we won enough men to

sign the cards, there would be an election for a Union and that if a majority of the employees voted for the Union, we will all be members"; and Mr. Newsome further testified that the statements in this affidavit were true.

Employee Granville Prince testified as follows:

"Q. Did you get the card from Mr. Rodgers?

A. I believe I got it from Larry Pack and Jesse Newsome. I don't remember which * * *

Q. Whichever one it was, did they tell you what the purpose of the card was?

A. Well, they said it was to get a Union in, get a vote to get a Union in to negotiate for us.

Q. To get a vote?

A. Yes.

Q. Did they say there would be an election?

A. If they got enough cards * * *

Q. What did they say about an election?

A. They said you would have to vote first and if it gets in it gets in, and if it didn't it didn't."

Employee Granville Prince also filed an affidavit stating that at a gathering of some employees and union organizers "it seemed that we were all told about how the cards would entitle us to an election."

Employee Martin stated that during the election campaign he had spoken to Mr. Rodgers and testified:

"Q. Do you recall exactly what he said about an election?

A. Not exactly, no.

Q. Well, I asked you before if you were told by him that the only purpose, if you have enough cards signed you would have an election.

A. Yes."

Other employees who signed the cards testified that it was common knowledge that when they signed them, the purpose was to have an election.

It might seem that the Supreme Court did not take into consideration a common understanding and practice among employees when signing cards presented to them by a union organizer when it stated in *Gissel, supra,* that:

> "We cannot agree with the employers here that employees as a rule are too unsophisticated to be bound by what they sign unless expressly told that their act of signing represents something else."

Mr. Barrett, a union president, and an employee of the respondent company, testified:

> "Well, as far back as 19— when the Unions — the Roosevelt administration came out to protect the Unions why I was elected president. I knew we had to have an election in the shop before we could represent the employees.
>
> Q. So that was your assumption when you signed the card?
>
> A. Yes."

This was the card which the union now claims constituted it as a bargaining agent, rather than as a request for an election.

Because the only solicitors for the union — Pack, Newsome, and Prince — contrary to the findings of the Hearing Examiner, did not assure the employees that the purpose of the cards was to authorize the union to represent them, but, on the contrary, the testimony and affidavits of Pack, Newsome, and Prince were to the effect that the purpose of the cards was *only* to secure an election, the

cards cannot be held to authorize the union to represent the employees as found by the Hearing Examiner, who stated that he could not see the relevance of misleading statements concerning the purpose of the cards.

Here, the evidence by the Board's own witnesses clearly discloses that the printed language on the cards was "deliberately and clearly canceled by a union adherent with words calculated to direct the signer to disregard and forget the language above his signature." *N.L.R.B.* v. *Gissel, supra.*

The fact that there was no evil or fraudulent intent in so deliberately cancelling the language and directing the signer to disregard and forget the language above his signature is irrelevant. It was what the solicitors for the union, themselves, understood to be the purpose of the cards, and, with such purpose the solicitors were wholly satisfied.

It, therefore, appears from the foregoing uncontradicted evidence, that the union solicitors innocently obtained the signed cards and misrepresented the purpose for which these were to be used. In *N.L.R.B.* v. *Gissel, supra,* the Supreme Court held: "A bargaining order will not issue, of course, if the union obtained the cards through misrepresentation * * *."

Accordingly, the findings of the Hearing Examiner and the Board that the union, by virtue of such cards, became the designated bargaining agent of the employees, are set aside, and since there was no violation by respondent of either Section 8(a) (1) or Section 8(a) (5), a decree should be entered denying enforcement of the Board's order.

SUPREME COURT, U. S.

AUG 4 1970

In the Supreme Court of the United States

OCTOBER TERM, 1970

No. 70-29

MAY-DAYTON, INC., PETITIONER

v.

NATIONAL LABOR RELATIONS BOARD

ON PETITION FOR A WRIT OF CERTIORARI TO THE UNITED STATES COURT OF APPEALS FOR THE SEVENTH CIRCUIT

BRIEF FOR THE NATIONAL LABOR RELATIONS BOARD IN OPPOSITION

ERWIN N. GRISWOLD,
Solicitor General,
Department of Justice,
Washington, D.C. 20530.

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In the Supreme Court of the United States

OCTOBER TERM, 1970

No. 394

MINK-DAYTON, INC., PETITIONER

v.

NATIONAL LABOR RELATIONS BOARD

ON PETITION FOR A WRIT OF CERTIORARI TO THE UNITED STATES COURT OF APPEALS FOR THE SIXTH CIRCUIT

BRIEF FOR THE NATIONAL LABOR RELATIONS BOARD IN OPPOSITION

OPINIONS BELOW

The opinion of the court of appeals (Pet. App. 13-15) is not yet officially reported. Its earlier opinion (Pet. App. 15-37) is reported at 416 F. 2d 327. The Board's supplemental decision and order (App. *infra* pp. 13-16) are reported at 181 NLRB No. 40. Its earlier decision and order are reported at 166 NLRB 604.

JURISDICTION

The judgment of the court of appeals was entered on April 20, 1970. The petition for a writ of certiorari was filed on July 15, 1970. The jurisdiction of this Court is invoked under 28 U.S.C. 1254(1).

QUESTION PRESENTED

Whether, in the circumstances of this case, the National Labor Relations Board properly ordered the employer to recognize and bargain with the union as a remedy for its violations of Section 8(a)(1) and (5) of the National Labor Relations Act.

STATUTE INVOLVED

The relevant provisions of the National Labor Relations Act, as amended (61 Stat. 136, 73 Stat. 519, 29 U.S.C. 151, *et seq.*), are set forth at p. 2 of the petition. Also relevant are Sections 7 and 8(a)(1) of the Act, which provide:

> Sec. 7. Employees shall have the right to self-organization, to form, join or assist labor organizations, to bargain collectively through representatives of their own choosing, and to engage in other concerted activities for the purpose of collective bargaining or other mutual aid or protection, and shall also have the right to refrain from any or all of such activities * * *.
>
> Sec. 8(a). It shall be an unfair labor practice for an employer—
>
> (1) to interfere with, restrain, or coerce employees in the exercise of the rights guaranteed by section 7; * * *

STATEMENT

Mink-Dayton, Inc., is engaged in the design and fabrication of metal products. Its Dayton, Ohio, plant was the site of organizational campaigns by various labor organizations between 1961 and 1966. The Sheet Metal Workers[1] ("the Union") began organizing activities at the plant in the autumn of 1964, and requested recognition as the employees' bargaining representative early in 1965. The Company refused, and on February 5, 1965, the Board conducted an election, which the Union lost by a vote of 33 to 27. (A. 3-4, 522-523).[2] The results of that election were certified on June 3, 1965, following the investigation and disposition of election objections filed by the Union (A. 4).

In January 1966, the Union renewed its organizing efforts among the Company's employees. By February 7, the Union had obtained signed authorization cards from 44 of the Company's 89 production and maintenance employees (A. 21-25, 481-483).[3] On

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[1] Sheet Metal Workers International Association, Local 224, AFL-CIO.

[2] "A." references are to the Appendix to the briefs filed in the court below.

[3] The card read as follows:

SHEET METAL WORKERS'
INTERNATIONAL ASSOCIATION
Affiliated with AFL-CIO
AUTHORIZATION FOR REPRESENTATION

I, the undersigned, hereby authorize the SHEET METAL WORKERS INTERNATIONAL ASSOCIATION or any affiliated Local Union thereof, to repre-

that day, the Union sent a telegram to the Company requesting recognition as the employees' collective bargaining representative (A. 5, 61, 454). The Company responded the same day and refused to recognize the Union, stating that it doubted that the Union represented a majority (A. 5, 61, 455). One week later, the Union filed a petition for an election with the Board, supported by 48 signed authorization cards (A. 5, 21-25, 77, 481-484).

On March 15, 1966, prior to the commencement of the hearing on the election petition, Union agent Rodgers told the Company's president that the Union desired to negotiate. The Company made no immediate response to this request, but Company counsel made it clear during the course of the hearing that the Company still was unwilling to recognize the Union (A. 19, 117). As of that date, the Union possessed authorization cards from 52 of the 89 production and maintenance employees (A. 26). Following the hearing, an election was scheduled for May 13, 1966 (A. 5-6).

During the two-month period between the representation hearing and the election the Company

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sent me for purposes of Collective Bargaining, and in my behalf, to negotiate and conclude all agreements as to hours of labor, wages, and other conditions of employment.

Name ..... Tel. No. .....
Address ..... City .....
Employed by ..... Shift .....
Classification ..... Wage Rate .....
Date ..... (Signed) .....
(Name)

launched an anti-union campaign aimed at all the employees. Company President Materese wrote a letter to the employees on March 23, stating that the Company had been making "great progress" in discussions of a pension plan with the employees' shop committee, but that "because of present union activities and legal restrictions imposed because of them, further work and discussion [concerning pensions] have been dropped" (A. 27, 62, 456-457). In a letter sent to all the employees on May 11, two days before the election, Materese juxtaposed explanations of what the Company had done for the employees and predictions of economic and other disadvantages should the employees choose the Union as their representative. Thus, the letter reiterated that "union activities forced us to drop all discussions" concerning "a fine pension plan," and warned that "[w]ith the Union, merit increases would go out the window" and that selection of the Union would result in rigid job classification and a general tightening of working conditions (A. 463, 464). The letter further stated that "[s]hould the Union get in, you may also be threatened periodically with crippling strikes—long periods during which you'll get no pay at all, when customers may go elsewhere * * *" (A. 464).

On May 12, 26 hours before the election, President Materese delivered a speech to the employees in which he again noted that the Company had to "give * * * up [the pension plan] until this thing blows over." He also told the employees that "in a union shop there are no job transfers"; that when the employees complete their assigned work they "got to go home"; and

that under a union contract "[y]ou're not going to have the liberties that you have now." Materese further stated that, when the Union's negotiators dealt with the Company, they would "find out how much they can squeeze out of the stone, and they'll get as much as they can squeeze and no more." Finally, Materese warned that "with the Union * * *, you can't talk with the boss anymore, you can't go upstairs and borrow 25 bucks without interest" (A. 471, 472-473, 474-475, 476-477).

During the two-month period between the representation hearing and the election, Foreman Wesley Bryant had frequent, sometimes lengthy, conversations with employee Brown Gwin concerning the Union (A. 14, 230-231). Bryant told Gwin that "if a union came in the place he would have to get rid of all the younger employees * * *" (A. 231.)[4] He also said that if the Union came in the employees would be sent home when they ran out of work, instead of being allowed to take temporary assignments to other jobs as under the existing plant operating policy (A. 14, 46, 231, 413-414). In addition, Bryant told Gwin that, if the Union won the election and the Company was forced to pay higher wages, it could lead to a loss of business, with a concomitant loss of jobs (A. 14, 420-421).

On May 13, the Union lost the election, 38 to 39 (A. 6). The Union filed timely objections to the election, which were consolidated for hearing with the

[4] At the time of these remarks, Gwin had been employed by the Company for less than eight months, and was thus one of the Company's "younger employees." (A. 226, 231).

present unfair labor practice case, also initiated by the Union (A. 2).

The Board found that the Company's letters of March 23 and May 11, Materese's speech of May 12, and the statements by Foreman Bryant to employee Gwin were coercive, and that the Company thus violated Section 8(a)(1) of the Act (A. 13, 14-15). The Board also found that the Union had obtained valid authorization cards from a majority of the employees when Union agent Rodgers made his request for recognition on March 15, 1966, and that the Company's refusal to bargain was designed to gain time within which to undermine the Union's majority status (A. 26-27). Accordingly, the Board concluded that the Company's refusal to bargain violated Section 8(a)(5) of the Act, and ordered the Company to bargain with the Union (A. 26-27, 29-30).

The court of appeals agreed that the Company had engaged in the Section 8(a)(1) violations found by the Board, and that the Union possessed valid authorization cards from a majority of the employees when the Company refused its March 15, 1966, request for recognition (Pet. App. 18-19). The court, however, remanded the Section 8(a)(5) portion of the Board's order—which imposed the bargaining requirement—for further consideration in light of this Court's intervening decision in *National Labor Relations Board* v. *Gissel Packing Co.*, 395 U.S. 575. Thereafter, the Board issued its supplemental decision, reaffirming the bargaining order. The Board

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[5] The Board also found that the Company's conduct interferred with the employees' free choice in the May 13, 1966, election and, accordingly, set the election aside (A. 27-28).

concluded, after reconsidering the record in light of *Gissel*, that the Company's unfair labor practices "were sufficiently serious and extensive as to make it unlikely that the lingering effects of the [Company's] unlawful conduct could be neutralized by resort to conventional remedies," and that a bargaining order was thus needed to protect the rights of the employees. (App., p. 15, *infra*.) Subsequently, the court of appeals, relying on the principles set forth in *Gissel*, granted the Board's motion to enforce the bargaining order (Pet. App. 13-15).

ARGUMENT

The decision of the court of appeals enforcing the Board's supplemental decision and order comports fully with the principles enunciated in *Gissel*, *supra*, and further review is unwarranted.

The Company does not challenge the ruling below that it engaged in serious unfair labor practices and that under *Gissel* a bargaining order is an appropriate remedy for those practices. It contends, however, that the authorization cards signed by a majority of the employees and designating the Union as their bargaining representative were invalid since they were "solicited on the representation that they were to be used solely for the purpose of an election * * *" (Pet. 8).

The record does not support this assertion and the validity of the cards cannot be seriously challenged.

On June 22, 1970, Mr. Justice Stewart denied the Company's application for a stay of the court of appeals' judgment pending the filing and final disposition of a petition for a writ of certiorari.

As *Gissel* points out, there is no inconsistency "in handing an employee a card that says the signer authorizes the union to represent him and then telling him that the card will probably be used first to get an election"; "employees should be bound by the clear language of what they sign unless that language is deliberately and clearly cancelled by a union adherent with words calculated to disregard and forget the language above his signature." *Gissel*, *supra*, 395 U.S. at 606-607. There is no such showing in this case.

The card here clearly and unambiguously authorizes the Union to represent the signer for purposes of collective bargaining (see note 3, *supra* p. 3). Admittedly, the Union's principal solicitors told several employees that the cards would be used to obtain an election. But, as the Board found, each employee who signed a card either read the printed material on the card or was otherwise apprised that the card would authorize the Union to represent him. Nor does the record support any claim that the cards were obtained on representations that either "cancelled" the language of the cards or directed the signers "to disregard and forget the language above his signature" (A. 21-25). The generalized effect on employees of

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The Board's conclusion is amply supported by the record. Early in February 1966, while the authorization cards were being distributed, Union Representative Rodgers held several meetings with the Company's employees, at which he told them that "the purpose of the card was for [him] to assist them in getting representation by [the Union], and that [he] would ask for representation if there was a majority of the people that wanted a union * * * by letter or telegram" (A. 130). Employee Pack, the Union's chief card

statements made concerning different cards in past campaigns (Pet. 2-8, 14-15) is too speculative to be given any weight against the clear wording of the cards signed in this campaign. The court of appeals held that the record contains "substantial evidence to support" these findings (Pet. App. 19). The Company's challenge to the validity of the cards thus presents only an evidentiary issue, which does not warrant further review.

The Company also argues that the issuance of the bargaining order violates Section 9(c)(3) of the Act (Pet. 9-12). That section prohibits direction of an election in any bargaining unit "within which in the preceding twelve-month period, a valid election shall have been held." The question whether Section 9(c)(3) should be construed to apply to requests for rec-

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solicitor, told employees Kanak and Collier that the purpose of the card was for an election (A. 157), but Kanak was already working for the Union and had told Pack that he "believed in it" (A. 162-163), and Collier had told Pack that he felt there was a need for the Union and that he wanted it to represent him (A. 163-164). Pack testified that *if* he told any other employee what the purpose of the card was, he mentioned only that it was for an election (A. 158). None of the employees Pack solicited, however, gave testimony indicating any misunderstanding as to the stated purpose of the cards (A. 158, 222, 259, 337-338, 352, 354). Employee Newsome, who assisted Pack in distributing cards, also mentioned an election to several of the employees he solicited, but there is no evidence to indicate that any of these men were led to believe that the only purpose in signing was to have an election (A. 76, 191-192, 203, 213, 269, 322-323, 340). The election purpose statements involved herein were thus plainly milder than those found unobjectionable in *General Steel* (one of the cases consolidated with *Gissel*), 395 U.S. at 584-585, n. 5.

ognition and bargaining orders based thereon, see *Conren, Inc.* v. *National Labor Relations Board*, 368 F. 2d 173 (C.A. 7), certiorari denied, 386 U.S. 974, is not present in this case. The previous election took place February 5, 1965, and the request for recognition which forms the basis for the Board's decision was made March 15, 1966, more than 13 months later. (A. 19-20, 26).

The election results were not certified until June 3, 1965 (Pet. 10). However, the Board has uniformly held that the 12-month limitation period imposed by Section 9(c)(3) begins to run from the date of the balloting, and not from the date of final determination of the results. See *Palmer Mfg. Co.*, 103 NLRB 336, 337; *Mallinckrodt Chemical Works*, 84 NLRB 291. The Board does refuse to entertain election petitions for a period of one year following the date of certification where a union wins an election (see Pet. 11-12). Contrary to the Company's suggestion (Pet. 11-12), there is no inconsistency between the two policies, for they rest on different considerations. Section 9(c)(3) was designed to ban the holding of *elections* more often than once a year and thereby avoid disrupting an employer's plant with too frequent Board elections. *Fruitvale Canning Co.*, 85 NLRB 684, 686; see 2 Leg. Hist. of the Labor Management Relations Act, 1947 (G.P.O. 1948) 1013, 1639; 93 Cong. Rec. 3838, 7529. The Board's certification policy under Section 8(b)(7)(B) rests upon the principle that a bargaining relationship, once established, must be permitted to exist and function for a reasonable period in which it can be given a fair chance to succeed. *Brooks* v. *National Labor Relations Board*, 348 U.S. 96; *Centr-O-Cast & Engineering Co.*, 100 NLRB 1507, 1508.

CONCLUSION

The petition for a writ of certiorari should be denied.

Respectfully submitted.

ERWIN N. GRISWOLD,
Solicitor General.

ARNOLD ORDMAN,
General Counsel,

DOMINICK L. MANOLI,
Associate General Counsel,

NORTON J. COME,
Assistant General Counsel,

ROBERT E. WILLIAMS,
Attorney,
National Labor Relations Board.

AUGUST 1970.

APPENDIX

UNITED STATES OF AMERICA
BEFORE THE
NATIONAL LABOR RELATIONS BOARD

Cases 9-CA-3950 9-RC-6701

MINK-DAYTON, INC.

and

SHEET METAL WORKERS' INTERNATIONAL ASSOCIATION, LOCAL 224, AFL-CIO

SUPPLEMENTAL DECISION

On June 30, 1967, the National Labor Relations Board issued its Decision and Order[1] in the above-entitled proceeding, finding that the Respondent had engaged in and was engaging in certain unfair labor practices within the meaning of Section 8(a)(1) and (5) of the National Labor Relations Act, as amended, and ordering that the Respondent cease and desist therefrom and take certain affirmative action.

On September 17, 1969, the United States Court of Appeals for the Sixth Circuit affirmed the Board's findings that the Respondent had engaged in conduct violative of Section 8(a)(1) of the Act,[2] but remanded the case to the Board for further findings with respect to the violations of Section 8(a)(5), consistent with the guidelines established by the U.S. Supreme Court's decision on June 16, 1969, in the *Gissel* case.[3] In *Gissel*, the Supreme Court affirmed

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[1] 166 NLRB No. 79.

[2] *N.L.R.B.* v. *Mink-Dayton, Inc.*, 416 F. 2d 327.

[3] *N.L.R.B.* v. *Gissel Packing Company*, 395 U.S. 575.

the Board's use of authorization cards as a basis for establishing a union's majority status and issuing a bargaining order under certain conditions.

On October 2, 1969, the Board issued a Notice granting all parties the opportunity to file statements of position with respect to the matters raised by the Court's remand. Such statements were filed by the Respondent, the Union, and the General Counsel.

Pursuant to the provisions of Section 3(b) of the National Labor Relations Act, as amended, the National Labor Relations Board has delegated its powers in connection with this case to a three-member panel.

The Board has considered the statements of position and the entire record in this proceeding in the light of *Gissel*, *supra*, and, for reasons set forth below, affirms its original conclusion that the Respondent violated Section 8(a)(5) of the Act by refusing to recognize and bargain with the Union as the majority representative of the employees, and that a bargaining order is necessary to effectuate the purposes of the Act in this case.[4]

In its Decision and Order of June 30, 1967, the Board found that the Respondent had violated Section 8(a)(1) of the Act by letters and a speech to all the employees, threatening them with economic loss if they selected the Union as their bargaining representative. The threats were made by the Respondent's president and by a supervisor. The Board also found that the Union had valid authorization cards from a majority of the employees in an appropriate bargaining unit at the time of its demand for recognition in March 1966, and, therefore, was

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[4] The Union's request for oral argument is denied. The Union's position on the remand issues has already been adequately presented.

entitled to represent the employees for collective-bargaining purposes. The Court approved all these findings.

We have reexamined the entire record, including the statements of position, and are convinced that the refusal-to-bargain finding and the bargaining order are justified in this case within the meaning of *Gissel*. The Respondent's campaign to defeat the Union's organizational efforts consisted of various acts of interference, restraint, and coercion involving all the employees in the unit. These acts not only interfered with the election held on May 13, 1966, but also were sufficiently serious and extensive as to make it unlikely that the lingering effects of the Respondent's unlawful conduct could be neutralized by resort to conventional remedies which would produce a fair rerun election. Moreover, we believe in the circumstances that restoration of the *status quo ante* is required in order to vindicate employee rights and prevent the Respondent from profiting from its own unfair labor practices. We therefore conclude, on balance, that the employee sentiment as expressed through the authorization cards is a more reliable measure of the employees' desires on the issue of bargaining representation than a future rerun election. Accordingly, we find that by refusing to recognize and bargain with the Union and by engaging in the aforesaid unfair labor practices, the Respondent violated Section 8 (a) (5) and (1) of the Act and that the policies of the Act will best be effectuated by imposition of a bargaining order to remedy such violations.

Under these circumstances, we reaffirm the Section 8(a)(5) finding made and the bargaining order issued in the original Decision and Order.

Dated, Washington, D.C. February 20, 1970.

Frank W. McCulloch, Chairman

Gerald A. Brown, Member

Howard Jenkins, Jr., Member

NATIONAL LABOR RELATIONS BOARD

(SEAL)